

United Way Fort McMurray and Wood Buffalo
Financial Statements
For the year ended December 31, 2024

United Way Fort McMurray and Wood Buffalo Contents

For the year ended December 31, 2024

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To the Members of United Way Fort McMurray and Wood Buffalo:

Qualified Opinion

We have audited the financial statements of United Way Fort McMurray and Wood Buffalo (the "Organization"), which comprise the statement of financial position as at December 31, 2024, and the statements of operations, changes in net assets and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, except for the possible effects of the matter described in the Basis for Qualified Opinion section of our report, the accompanying financial statements present fairly, in all material respects, the financial position of the Organization as at December 31, 2024, and the results of its operations and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

Basis for Qualified Opinion

As is common with many charitable organizations, United Way Fort McMurray and Wood Buffalo derives revenue from general donations, the completeness of which is not susceptible of satisfactory audit verification. Accordingly, verification of these revenues was limited to the amounts recorded in the records of the Organization. Therefore, we were not able to determine whether any adjustments might be necessary to support revenue, deficiency of revenue over expenses and cash flows from operations for the years ended December 31, 2024 and 2023, current assets as at December 31, 2024 and 2023, and net assets as at January 1 and December 31 for both the 2024 and 2023 years. Our audit opinion on the financial statements for the year ended December 31, 2023 was modified accordingly because of the possible effects of this limitation in scope.

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Organization in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our qualified opinion.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Organization's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Organization or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Organization's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Organization's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Organization's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Organization to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Fort McMurray, Alberta

February 13, 2025

MNP LLP

Chartered Professional Accountants

United Way Fort McMurray and Wood Buffalo Statement of Financial Position

As at December 31, 2024

| | 2024 | 2023 |
|---|------------------|------------------|
| Assets | | |
| Current | | |
| Cash and cash equivalents <i>(Note 3)</i> | 1,605,959 | 1,660,879 |
| Investments <i>(Note 4)</i> | 4,740,238 | 5,842,653 |
| Campaign pledges receivable <i>(Note 5)</i> | 712,792 | 762,115 |
| Interest receivable | 974 | 4,413 |
| Goods and services tax receivable | 12,311 | 11,469 |
| Prepaid expenses | 35,844 | 52,562 |
| | 7,108,118 | 8,334,091 |
| Capital assets <i>(Note 6)</i> | 377,412 | 320,530 |
| | 7,485,530 | 8,654,621 |
| Liabilities | | |
| Current | | |
| Accounts payable and accruals | 77,254 | 96,858 |
| Deferred rental income | 9,895 | 9,496 |
| Deferred revenue <i>(Note 7)</i> | 23,522 | 143,534 |
| | 110,671 | 249,888 |
| Unamortized deferred capital contributions <i>(Note 8)</i> | 176 | 201 |
| | 110,847 | 250,089 |
| Commitments <i>(Note 9)</i> | | |
| Net Assets | | |
| Invested in capital assets | 377,236 | 320,329 |
| Internally restricted net assets | 2,874,463 | 3,958,804 |
| Tomorrow fund | 3,405,734 | 2,868,434 |
| Capital fund | 717,250 | 1,256,965 |
| | 7,374,683 | 8,404,532 |
| | 7,485,530 | 8,654,621 |

Approved on behalf of the Board

signed by "Nicole Rymes"

Director

signed by "Andrea Eldridge"

Director

The accompanying notes are an integral part of these financial statements

United Way Fort McMurray and Wood Buffalo Statement of Operations

For the year ended December 31, 2024

| | 2024 | 2023 |
|--|--------------------|-------------|
| Support revenue | | |
| Campaign contributions and pledges | 2,086,539 | 2,029,778 |
| Community services recovery fund | 63,730 | 126,913 |
| Fire relief and recovery | - | 5,000 |
| | 2,150,269 | 2,161,691 |
| Provision for uncollectible pledges <i>(Note 5)</i> | (37,524) | (40,110) |
| | 2,112,745 | 2,121,581 |
| Other revenue | | |
| Redpoll Centre revenue | 294,849 | 171,029 |
| Investment income | 386,455 | 262,926 |
| Interest | 28,344 | 68,246 |
| Uncollectible pledges | (7,047) | (141,946) |
| | 702,601 | 360,255 |
| Total revenue | 2,815,346 | 2,481,836 |
| General and administrative expenses <i>(Schedule 1)</i> | - | - |
| Campaign expenses <i>(Schedule 2)</i> | 436,590 | 540,420 |
| Community investment <i>(Schedule 3)</i> | 3,140,340 | 3,697,626 |
| Redpoll expenses <i>(Schedule 4)</i> | 415,665 | 397,370 |
| Fire recovery investments <i>(Schedule 5)</i> | - | 34 |
| Community services recovery fund <i>(Schedule 6)</i> | 63,730 | 126,916 |
| Total expenses | 4,056,325 | 4,762,366 |
| Deficiency of revenue over expenses before other item | (1,240,979) | (2,280,530) |
| Unrealized gain on investments | 211,130 | 176,435 |
| Deficiency of revenue over expenses | (1,029,849) | (2,104,095) |

The accompanying notes are an integral part of these financial statements

United Way Fort McMurray and Wood Buffalo
Statement of Changes in Net Assets

For the year ended December 31, 2024

| | <i>Invested in capital assets</i> | <i>General contingency reserve</i> | <i>Internally restricted net assets</i> | <i>Tomorrow fund</i> | <i>Capital fund</i> | 2024 | 2023 |
|---|---------------------------------------|--|---|--------------------------|-------------------------|--------------------|-------------|
| Net assets, beginning of year | 320,329 | - | 3,958,804 | 2,868,434 | 1,256,965 | 8,404,532 | 10,508,627 |
| Deficiency of revenue over expenses | - | (1,029,849) | - | - | - | (1,029,849) | (2,104,095) |
| Amortization of internally funded capital assets | (64,209) | 64,209 | - | - | - | - | - |
| Amortization of deferred capital contributions | 25 | (25) | - | - | - | - | - |
| Capital assets acquired from internal funds | 121,091 | (121,091) | - | - | - | - | - |
| Allocation of investment income earned | - | (597,585) | - | 537,300 | 60,285 | - | - |
| Transfer from capital fund | - | - | 600,000 | - | (600,000) | - | - |
| Transfer from internally restricted net assets | - | 1,684,341 | (1,684,341) | - | - | - | - |
| Net assets, end of year | 377,236 | - | 2,874,463 | 3,405,734 | 717,250 | 7,374,683 | 8,404,532 |

The accompanying notes are an integral part of these financial statements

United Way Fort McMurray and Wood Buffalo

Statement of Cash Flows

For the year ended December 31, 2024

| | 2024 | 2023 |
|---|--------------------|--------------------|
| Cash provided by (used for) the following activities | | |
| Operating | | |
| Cash received from campaign contributions | 2,109,601 | 2,786,979 |
| Cash received from other contributions | 220,631 | 438,925 |
| Cash paid for community investment | (3,160,365) | (3,684,672) |
| Cash paid for campaign | (420,293) | (523,110) |
| Cash paid for Redpoll | (351,456) | (348,489) |
| Cash paid for fire recovery investments | - | (34) |
| Cash paid for community investment recovery | (63,730) | (126,916) |
| Interest received | 31,783 | 71,719 |
| | (1,633,829) | (1,385,598) |
| Financing | | |
| Repayment of long-term debt | - | (40,000) |
| Investing | | |
| Purchase of internally funded capital assets | (121,091) | (38,387) |
| Withdrawals from investments | 1,700,000 | - |
| | 1,578,909 | (38,387) |
| Decrease in cash and cash equivalents | (54,920) | (1,463,985) |
| Cash and cash equivalents, beginning of year | 1,660,879 | 3,124,864 |
| Cash and cash equivalents, end of year | 1,605,959 | 1,660,879 |

The accompanying notes are an integral part of these financial statements

United Way Fort McMurray and Wood Buffalo Notes to the Financial Statements

For the year ended December 31, 2024

1. Incorporation and nature of the organization

United Way Fort McMurray and Wood Buffalo (the "Organization") is a not-for-profit organization incorporated under the *Alberta Societies Act* for the purpose of conducting an annual fund raising campaign in Fort McMurray on behalf of member agencies. It is registered as a public foundation and thus is exempt from income taxes under section 149(1)(l) of the *Income Tax Act*. Its registered charity number is 11926 0495 RR0001.

2. Significant accounting policies

The financial statements have been prepared in accordance with Canadian accounting standards for not-for-profit organizations set out in Part III of the CPA Canada Handbook - Accounting, as issued by the Accounting Standards Board in Canada and include the following significant accounting policies:

Internally restricted net assets

The Organization follows the deferral method of accounting for contributions and reports several reserves to fund future operations as follows:

The Capital Fund reports the Organization's internally restricted resources for future purchases of capital assets and for future Redpoll Centre operational costs.

The Tomorrow Fund reports the Organization's internally restricted resources for projects that address emerging issues in the community and provide developmental program funding.

The Board of Directors has also set aside funds in internally restricted net assets to fulfil the subsequent year's Community Investment commitments, designated donations programs and operating budget.

In addition to the above reserves, the Organization reports a general contingency reserve reflecting unrestricted resources which are used to supplement fulfillment by the internally restricted net assets of the community investment commitments, designated donations, programs and operating budget. Invested in capital assets reports the Organization's resources devoted to capital assets.

United Way Fort McMurray and Wood Buffalo Notes to the Financial Statements

For the year ended December 31, 2024

2. Significant accounting policies (Continued from previous page)

Revenue recognition

The Organization follows the deferral method of accounting with the following policies for each type of revenue:

- i) Campaign contributions and pledges
The annual campaign runs from September to December each calendar year. It is conducted to raise support for member agencies and new agency development in the following year. Contributions and pledges are recognized as revenue in the period in which the campaign is held.
- ii) Designated contributions and pledges
Donations designated by donors for specific agencies are in addition to the allocations determined by the Board of Directors. The designated donations are included in Other Allocations in Schedule 3.
- iii) Contributed materials and services
Contributed materials and services are recognized in the financial statements when their fair value can be reasonably determined and they are used in the normal course of the Organization's operations and would otherwise have been purchased.
- iv) Pledges receivable
Pledges are recorded as receivable at the time the pledges are made, usually during the annual campaign. Pledges are recognized as revenue when the amount to be received can be reasonably estimated and ultimate collection is reasonably assured. Collectability is assessed utilizing several years of historical pledge collection information along with an assessment of current market conditions in order to project estimated current year collection.
- v) Externally restricted non-capital contributions
Externally restricted non-capital contributions are deferred and recognized as revenue in the period in which the related expenses are incurred. Externally restricted amounts can only be used for purposes designated by the contributors. Any externally restricted contributions containing stipulations that the amounts should be retained as net assets or that the contributions should not be expended are recorded as direct increases in net assets.
- vi) Externally restricted capital contributions
Externally restricted capital contributions are recorded as deferred contributions until the amount is invested to acquire capital assets. Amounts invested in externally funded capital assets are then transferred to unamortized deferred capital contributions. Unamortized deferred capital contributions are recognized as revenue in the periods in which the related amortization expense of the funded capital asset is recorded.
- vii) Redpoll Centre revenue
Redpoll Centre receives revenue from rental operations. Revenue is recognized when amounts are received or receivable if the amount can be reasonably estimated and collection is reasonably assured. The Redpoll Centre also receives externally restricted contributions and revenue is recognized as described above.

Cash and cash equivalents

Cash and cash equivalents include balances with banks and short-term investments with maturities of three months or less.

Capital assets

Capital assets are initially recorded at cost. The policy of the Organization is to capitalize assets when the useful life is greater than one year and the acquisition cost meets the capitalization threshold of \$1,000. Amortization is provided using the declining balance and straight-line methods at rates intended to amortize the cost of assets over their estimated useful lives. In the year of acquisition, amortization commences in the month acquired.

| | Method | Rate |
|------------------------|-------------------|-------------|
| Computer equipment | straight-line | 33 % |
| Computer software | straight-line | 33 % |
| Furniture and fixtures | declining balance | 20 % |
| Leasehold improvements | straight-line | lease term |

United Way Fort McMurray and Wood Buffalo Notes to the Financial Statements

For the year ended December 31, 2024

2. Significant accounting policies (Continued from previous page)

Long-lived assets

Long-lived assets consist of capital assets held for use and are measured and amortized as described above.

The Organization writes down long-lived assets held for use when conditions indicate that an asset no longer contributes to the Organization's ability to provide goods and services. An asset is also written-down when the value of future economic benefits or service potential associated with the asset is less than its net carrying amount. When the Organization determines that a long-lived asset is impaired, its carrying amount is written down to the asset's fair value.

Contributed materials and services

Contributions of materials and services are recognized both as contributions and expenses in the statement of operations when a fair value can be reasonably estimated and when the materials and services are used in the normal course of the Organization's operations and would otherwise have been purchased. In the current year contributions of materials in the amount of \$566 (2023 - \$1,798) were recognized as campaign contributions and pledges. Volunteer hours contributed in the year are not recognized in the financial statements because of the difficulty in determining their fair value.

Allocation of general management and administration expenses

General management and administration expenses (Schedule 1) are incurred to support functional areas and are allocated to campaign and community investment expenses based on the time study method. Following this method, general management and administration expenses are allocated as follows:

| | | |
|-----------------------|-------------|-------------|
| | 2024 | 2023 |
| Campaign expenses | 60% | 60% |
| Community investments | 40% | 40% |

Financial instruments

The Organization recognizes financial instruments when the Organization becomes party to the contractual provisions of the financial instrument.

Arm's length financial instruments

Financial instruments originated/acquired or issued/assumed in an arm's length transaction ("arm's length financial instruments") are initially recorded at their fair value.

At initial recognition, the Organization may irrevocably elect to subsequently measure any arm's length financial instrument at fair value. The Organization has not made such an election during the year.

The Organization subsequently measures investments in equity instruments quoted in an active market and all derivative instruments at fair value. All other financial assets and liabilities are subsequently measured at amortized cost.

Transaction costs and financing fees directly attributable to the origination, acquisition, issuance or assumption of financial instruments subsequently measured at fair value are immediately recognized in deficiency of revenue over expenses. Conversely, transaction costs and financing fees are added to the carrying amount for those financial instruments subsequently measured at cost or amortized cost.

2. Significant accounting policies *(Continued from previous page)*

Related party financial instruments

The Organization initially measures investments or debt instruments with a quoted market value or derivatives originated in a related party transaction ("related party financial instruments") at fair value.

All other related party financial instruments are measured at cost on initial recognition.

At initial recognition, the Organization may elect to subsequently measure related party debt instruments that are quoted in active market, or that have observable inputs significant to the determination of fair value, at fair value.

The Organization has not made such an election during the year, thus all such related party debt instruments are subsequently measured at amortized cost.

The Organization subsequently measures investments in equity instruments quoted in an active market and all derivative instruments at fair value.

Transaction costs and financing fees directly attributable to the origination, acquisition, issuance or assumption of related party financial instruments are immediately recognized in deficiency of revenue over expenses.

Financial asset impairment

The Organization assesses impairment of all its financial assets measured at cost or amortized cost. The Organization reduces the carrying amount of any impaired financial assets to the highest of: the present value of cash flows expected to be generated by holding the assets; the amount that could be realized by selling the assets at the statement of financial position date; and the amount expected to be realized by exercising any rights to collateral held against those assets.

Any impairment, which is not considered temporary, is included in current year deficiency of revenue over expenses. The Organization reverses impairment losses on financial assets when there is a decrease in impairment and the decrease can be objectively related to an event occurring after the impairment loss was recognized. The amount of the reversal is recognized in deficiency of revenue over expenses in the year the reversal occurs.

Measurement uncertainty

The preparation of financial statements in conformity with Canadian accounting standards for not-for-profit organizations requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenue and expenses during the reporting period. Campaign pledges receivable are stated after evaluation as to their collectability and an appropriate provision for uncollectible pledges is provided where considered necessary. Amortization is based on the estimated useful life of capital assets.

These estimates and assumptions are reviewed periodically and, as adjustments become necessary they are reported in deficiency of revenue over expenses in the periods in which they become known.

3. Composition of cash and cash equivalents

Cash and cash equivalents represent amounts required to fulfil the subsequent year's community investment commitments, designated donations, programs, and the operating budget. These funds are included in internally restricted net assets and the general contingency reserve. Included in cash and cash equivalents is \$23,522 (2023 - \$143,534) of cash restricted with regards to deferred revenue (Note 7).

United Way Fort McMurray and Wood Buffalo Notes to the Financial Statements

For the year ended December 31, 2024

4. Investments

Investments consist of funds held by brokers for the purpose of investing in various instruments to earn returns on the funds held. Investments are internally restricted within the Capital and Tomorrow funds.

| | 2024 | 2023 |
|---------------------------|-----------|-----------|
| Investments: | | |
| Equity | 2,227,620 | 2,665,312 |
| Fixed income | 1,992,204 | 2,364,655 |
| Cash and cash equivalents | 520,414 | 812,686 |
| | 4,740,238 | 5,842,653 |

5. Campaign pledges receivable

Campaign pledges receivable are shown net of allowance for uncollectible pledges. The amount of uncollectible pledges is estimated to be \$37,524 (2023 - \$40,110).

6. Capital assets

| | Cost | Accumulated amortization | 2024 Net book value | 2023 Net book value |
|------------------------|-----------|-----------------------------|---------------------------|---------------------------|
| Computer equipment | 237,104 | 209,933 | 27,171 | 25,018 |
| Computer software | 50,398 | 50,398 | - | - |
| Furniture and fixtures | 438,754 | 367,034 | 71,720 | 71,285 |
| Leasehold improvements | 565,978 | 287,457 | 278,521 | 224,227 |
| | 1,292,234 | 914,822 | 377,412 | 320,530 |

7. Deferred revenue

Deferred revenue represents the unspent portion of grants and other revenue received in the year. Amounts received are intended for expenses related to the Redpoll Centre from Suncor Energy Foundation and the Community Services Recovery Fund Project as well as unspent Donor's Choice contributions and pledges.

| | Opening balance | Amounts received (repaid) | Recognized as revenue | Ending balance |
|--|--------------------|---------------------------------|--------------------------|-------------------|
| Redpoll Centre | 70,833 | - | (70,833) | - |
| Community Services Recovery Fund | 67,489 | (3,759) | (63,730) | - |
| Donor's Choice contributions & pledges | 5,212 | 23,522 | (5,212) | 23,522 |
| | 143,534 | 19,763 | (139,775) | 23,522 |

United Way Fort McMurray and Wood Buffalo Notes to the Financial Statements

For the year ended December 31, 2024

8. Unamortized deferred capital contributions

Unamortized deferred capital contributions represent the unamortized portion of contributed and external funding of capital assets. Recognition of these amounts is deferred to periods when the related capital assets are amortized. Changes in the unamortized deferred capital contributions balance are as follows:

| | 2024 | 2023 |
|--|-------------|-------------|
| Balance, beginning of year | 201 | 251 |
| Amortization of deferred capital contributions <i>(Schedule 4)</i> | (25) | (50) |
| | 176 | 201 |

9. Commitments

The Board approves an annual plan to fund community investment allocations to qualifying organizations. These funds are committed for the term of April 1 to March 31 and therefore the final quarter of funding is committed but unpaid as of December 31 of each year. \$709,000 of funding approved by the Board in February 2024 remains committed for 2025. Subsequent to year end, the Board approved the 2025-26 community investment allocations of \$750,000, with \$562,500 expected to be paid in 2025 and \$187,500 in 2026.

Community investment commitments may be modified should a recipient fail to comply with its funding agreement or at the Board's discretion based on economic or other relevant circumstances.

The Organization has also entered into a lease agreement to occupy premises and is responsible for its proportionate share of operating costs relating to the premises lease.

Total annual commitments for the above are as follows:

| | Operating lease | Community investment commitments | Total |
|---------------------|------------------------|---|------------------|
| 2025 | 235,406 | 1,271,500 | 1,506,906 |
| 2026 | 244,737 | 187,500 | 432,237 |
| 2027 | 255,463 | - | 255,463 |
| 2028 | 266,192 | - | 266,192 |
| Thereafter, to 2029 | 277,334 | - | 277,334 |
| | 1,279,132 | 1,459,000 | 2,738,132 |

United Way Fort McMurray and Wood Buffalo

Notes to the Financial Statements

For the year ended December 31, 2024

10. Financial instruments

The Organization, as part of its operations, carries a number of financial instruments. It is management's opinion that the Organization is not exposed to significant interest, currency, credit, liquidity or other price risks arising from these financial instruments except as otherwise disclosed.

Credit concentration

The Organization is subject to credit risk with respect to campaign pledges receivable. As at December 31, 2024, employees of two campaign supporting organizations (2023 - two) accounted for 94% (2023 - 80%) of campaign pledges receivable. Management monitors these accounts regularly and is reasonably assured that the Organization is not exposed to significant credit risk in excess of the provision for doubtful pledges at the statement of financial position date.

Foreign currency risk

Foreign currency risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in foreign exchange rates. The Organization enters into transactions for marketable securities and restricted cash resources denominated in US currency for which the related revenue and expenses are subject to exchange rate fluctuations. As at December 31, 2024, investments include \$1,593,943 (2023 - \$1,919,611) denominated in US dollars.

Interest rate risk

Interest rate risk is the risk that the value of a financial instrument might be adversely affected by a change in the interest rates. Change in market interest rates may have an effect on the cash flows associated with some financial assets and liabilities, known as cash flow risk, and on the fair value of other financial assets or liabilities, known as price risk. The Organization is exposed to interest rate price risk on its cash and cash equivalents, investments, internally restricted cash and cash equivalents, and internally restricted guaranteed investment certificates.

Liquidity risk

Liquidity risk is the risk that the Organization will encounter difficulty in meeting obligations associated with financial liabilities. The Organization manages its liquidity risk by monitoring its operating requirements and funding of other agencies. The Organization's policy is to use funding raised from the prior year campaign to pay current year community investment commitments and operating expenses.

Other price risk

Other price risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices (other than those arising from interest rate risk or foreign currency risk), whether those changes are caused by factors specific to the individual financial instrument or its issuer, or factors affecting all similar financial instruments traded in the market. The Organization enters into transactions to purchase investments, for which the market price fluctuates. The Organization's investments in publicly-traded securities and money market instruments exposes the Organization to price risk as these investments are subject to price changes in an open market due to a variety of reasons including changes in market interest rates, general economic indicators and restrictions on credit markets.

11. Comparative figures

Certain comparative figures have been reclassified to conform with current year presentation.

United Way Fort McMurray and Wood Buffalo
Schedule 1 - Schedule of General Management and Administration Expenses

For the year ended December 31, 2024

| | 2024 | 2023 |
|--|------------------|------------------|
| <hr/> | | |
| General management and administration expenses | | |
| Salaries and employee benefits | 317,049 | 349,169 |
| Rent | 66,179 | 66,179 |
| Audit and accounting | 32,813 | 30,975 |
| Insurance | 15,906 | 6,567 |
| Office expenses | 9,798 | 13,525 |
| Meetings, seminars and events | 6,983 | 12,333 |
| Goods and services tax | 3,151 | 3,398 |
| Promotion and publicity | 2,208 | 5,412 |
| Bank charges | 1,707 | 4,264 |
| Training and conferences | 913 | 3,902 |
| Membership fees | 900 | 834 |
| Contracts | 814 | 9,666 |
| Amortization | 789 | 1,024 |
| Recognition | 161 | 727 |
| Transportation | 151 | 522 |
| <hr/> | | |
| General management and administration expenses before allocations | 459,522 | 508,497 |
| <hr/> | | |
| Allocations | | |
| Allocation to campaign expenses <i>(Note 2) (Schedule 2)</i> | (275,713) | (305,098) |
| Allocation to community investment <i>(Note 2) (Schedule 3)</i> | (183,809) | (203,399) |
| <hr/> | | |
| | (459,522) | (508,497) |
| <hr/> | | |
| Total general management and administration expenses | - | - |
| <hr/> | | |

United Way Fort McMurray and Wood Buffalo
Schedule 2 - Schedule of Campaign Expenses

For the year ended December 31, 2024

| | 2024 | 2023 |
|---|----------------|-------------|
| Campaign expenses | | |
| Allocation of general and administration expenses <i>(Schedule 1)</i> | 275,713 | 305,098 |
| Salaries and employee benefits | 121,372 | 153,447 |
| Promotion and publicity | 10,835 | 35,565 |
| Office expenses | 9,000 | 13,286 |
| Bank charges | 8,242 | 7,305 |
| Events | 4,178 | 6,805 |
| Supplies | 3,488 | 3,821 |
| Transportation | 1,649 | 3,608 |
| Goods and service tax | 837 | 4,428 |
| Raffle | 652 | 315 |
| Training | 287 | 1,619 |
| Recognition | 244 | 4,928 |
| Meetings | 93 | 195 |
| Total campaign expenses | 436,590 | 540,420 |

United Way Fort McMurray and Wood Buffalo Schedule 3 - Schedule of Community Investment

For the year ended December 31, 2024

| | 2024 | 2023 |
|---|------------------|------------------|
| Agency allocations | | |
| Pastew Place Detoxification Centre | 330,750 | 421,500 |
| The Salvation Army | 300,475 | 312,500 |
| Centre of Hope | 270,853 | 298,013 |
| St. Aidan's Society | 227,896 | 220,214 |
| Nistawoyou Friendship Centre | 205,835 | 163,790 |
| Wood Buffalo Wellness Society (Mark Amy) | 182,410 | 184,750 |
| The Hub Family Resource Centre | 163,250 | 183,000 |
| The Children's Centre Non Profit Society of Ft McMurray | 162,950 | 168,800 |
| Local Helicopter Emergency Response Organization Foundation | 155,000 | 143,750 |
| Waypoints Community Services Association | 135,000 | 135,000 |
| Some Other Solutions Society for Crisis Prevention | 127,801 | 154,902 |
| Legacy Counselling Centre | 113,750 | 65,000 |
| Support Through Housing Team | 105,500 | 143,000 |
| Multicultural Association of Wood Buffalo | 86,125 | 100,000 |
| Autism Society of RMWB | 84,824 | 71,260 |
| Fort McMurray Golden Years Society | 57,500 | 66,250 |
| Justin Slade Youth Foundation | 48,750 | 52,500 |
| Fort McMurray Search and Rescue Society | 42,375 | 21,325 |
| Canadian Mental Health Association, Alberta North East Region, 1994 | 15,000 | 61,250 |
| Safe Community Wood Buffalo | 9,050 | 12,200 |
| Kidsport Wood Buffalo | 7,500 | 16,250 |
| Northreach Society | 962 | 95,702 |
| Variety -The Children's Charity of Alberta Association | - | 2,000 |
| Stepping Stones | - | 10,000 |
| | 2,833,556 | 3,102,956 |
| Other allocations | | |
| Tools for School | 11,158 | 19,510 |
| Personal Support Network | 5,438 | 5,940 |
| Designated donation member agencies (Note 7) | 2,176 | 48,527 |
| Poverty reduction | 554 | 450 |
| Period Promise | - | 445 |
| Designated donations non member (recovery) (Note 7) | (52) | 107,239 |
| | 19,274 | 182,111 |
| Total allocations | 2,852,830 | 3,285,067 |
| Other expenses | | |
| Allocation of general and administration expenses (Schedule 1) | 183,809 | 203,399 |
| Community investment process | 74,045 | 165,946 |
| United Way Centraide Canada | 28,146 | 40,037 |
| Community building | 1,510 | 3,177 |
| | 287,510 | 412,559 |
| Total community investment | 3,140,340 | 3,697,626 |

United Way Fort McMurray and Wood Buffalo
Schedule 4 - Schedule of Redpoll Centre Revenue and Expenses

For the year ended December 31, 2024

| | 2024 | 2023 |
|--|------------------|------------------|
| Revenue | | |
| Revenue from Redpoll Centre | 203,267 | 156,812 |
| Grant revenue from Suncor Energy Foundation | 70,833 | 14,167 |
| CIP grant | 20,724 | - |
| Amortization of deferred capital contributions | 25 | 50 |
| | 294,849 | 171,029 |
| Expenses | | |
| Rent | 218,035 | 209,111 |
| Office expenses | 72,928 | 74,835 |
| Amortization | 63,420 | 47,857 |
| Salaries and benefits | 49,210 | 46,887 |
| Goods and services tax | 10,094 | 7,739 |
| Supplies | 1,663 | 1,504 |
| Repair and maintenance | 315 | 3,837 |
| Contracts | - | 5,600 |
| | 415,665 | 397,370 |
| Deficiency of revenue over expenses | (120,816) | (226,341) |

United Way Fort McMurray and Wood Buffalo
Schedule 5 - Schedule of Fire Recovery Investment

For the year ended December 31, 2024

| | 2024 | 2023 |
|--|-------------|-------------|
| Operating expenses of Fire Recovery | | |
| Bank charges | - | 34 |
| Total fire recovery investments | - | 34 |

United Way Fort McMurray and Wood Buffalo
Schedule 6 - Schedule of Community Services Recovery Fund Expenses

For the year ended December 31, 2024

| | 2024 | 2023 |
|--|---------------|-------------|
| Expenses | | |
| Community services recovery fund payments | 63,730 | 126,916 |
| Total community services recovery fund expenses | 63,730 | 126,916 |
