

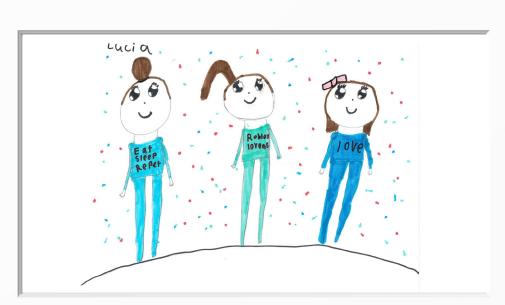
2022 Annual REPORT



United Way Fort McMurray and Wood Buffalo has been accredited through the Imagine Canada Standards Program. The Standards Program Trustmark (shown on left) signals United Way Fort McMurray and Wood Buffalo has demonstrated compliance with each of the Imagine Canada Standards: Board Governance, Financial Accountability and Transparency, Fundraising, Staff Management, and Volunteer Involvement.

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Children want to be part of making a difference in our community too. They save their money in their piggy banks to give to United Way. (shown above) Artwork done by Lucia

President Executive Director's

lot has changed in Fort McMurray and Wood Buffalo over the last few years. Almost all of it has been due to circumstances beyond our control. We are well versed in crisis management and forced, rapid transformation. We've learned to be flexible without breaking, and adaptable without losing sight of our purpose. If ever there was a time to try new things and to make changes for the better, it's now.

At United Way Fort McMurray and Wood Buffalo, we work to improve the lives of everyone in the region, especially those who are most vulnerable. The recent challenges affecting our region, our province and in fact, the entire country have caused some interesting shifts in the balance between raising funds and meeting the needs. People (including businesses) have less time and money to give, while residents are being seriously affected by job loss, rising inflation, and general insecurities lingering from the recent pandemic (the list of contributing factors is long). While we struggled to meet our goal, more and more vulnerable people expressed a need for help. The social profit sector stretched and fought for every dollar to keep their doors open and their services running.

The good news is that we have heard and we have seen the work of our social profit sector and they are performing miracles with few resources and maxed-out staff members. These agencies continue to make amazing progress towards ending homelessness, poverty, and abuse, while strengthening families and building strong communities. Just imagine what they could do if they had enough funding to pay fair wages, and attract and retain highly qualified staff who could then provide more services to people in need! Imagine if we could meet all of their funding asks to provide individuals and families with sustainable supports and services! We would be living in a region with progressive and effective solutions – where everyone had the chance to reach their full potential.

We are very grateful for the contributions of our community members, businesses, and industries who continue to support United Way's mission. Their generosity is reflected in the eyes of a child who has access to mental health support, a mother who finds hope for her family through supportive housing programs, or a senior who receives much needed care and resources to live independently. We've received the most heartwarming stories of people who are back on their feet and thriving thanks to a program or service offered by one of our funded agencies.

If there was ever a time to support United Way — it's now.

Sincerely,

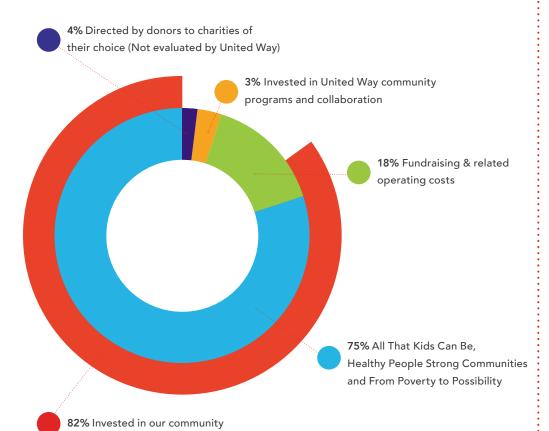


Cathy Steeves
Executive Director



Ken Sandmoen
President

HOW DONOR DOLLARS WERE USED IN 2022



INVESTMENT OVERVIEW

2022 Community Campaign Total: \$3,204,000



EMPLOYEES: **\$1,491,205**



\$456,178



NDIVIDUALS:\$40,910



CORPORATIONS: **\$1,215,707**

HEALTHY PEOPLE STRONG COMMUNITIES AGENCIES





























ALL THAT KIDS CAN BE AGENCIES















POVERTY TO POSSIBILITY AGENCIES









THE REDPOLL CENTRE

The purpose of The Redpoll Centre is to create a collaborative and professional administrative office space to incubate and strengthen community benefit groups. This allows social profit organizations the space to collaborate and work in an environment where they are able to utilize the skill sets of other professionals and likeminded individuals. United Way Fort McMurray and Wood Buffalo is the anchor tenant of this social profit community hub. United Way subleases space to sports, arts, culture, and social profit organizations.

TOOLS FOR SCHOOL

Tools for School is an ongoing initiative as a partnership between United Way and Staples. Tools for School continues to provide the necessary supplies to families so every child has what they need to be able to participate in school. This year we were able to provide 250 backpacks to students in our region. Students from 3 different school boards were recipients of this program.

HOMELESSNESS INITIATIVES STRATEGIC COMMITTEE

United Way is proud to be part of this committee to steward and advocate the

movement to end homelessness, Heading Home: The Right Thing to Do. This committee is involved in strategic planning, funding, communication, research, and best practice review.

PERIOD PROMISE

With a generous grant from the provincial government, United Ways across the province are able to provide free menstrual products to schools. This program will reduce the prevalence of period poverty and menstrual stigma in our community. United Way Fort McMurray and Wood Buffalo will launch this program in 2023 by providing 11 schools with dispensers and products.

POVERTY REDUCTION NETWORK

United Way Fort McMurray and Wood Buffalo is a key stakeholder in the Poverty Reduction Network (PRN). The PRN is comprised of a group of organizations who are committed to reducing the effects of poverty in the region, working as a collective to raise awareness of the issues around poverty, and providing innovative solutions specific to the region.

VISION

Everyone in every community has the opportunity to reach their full potential

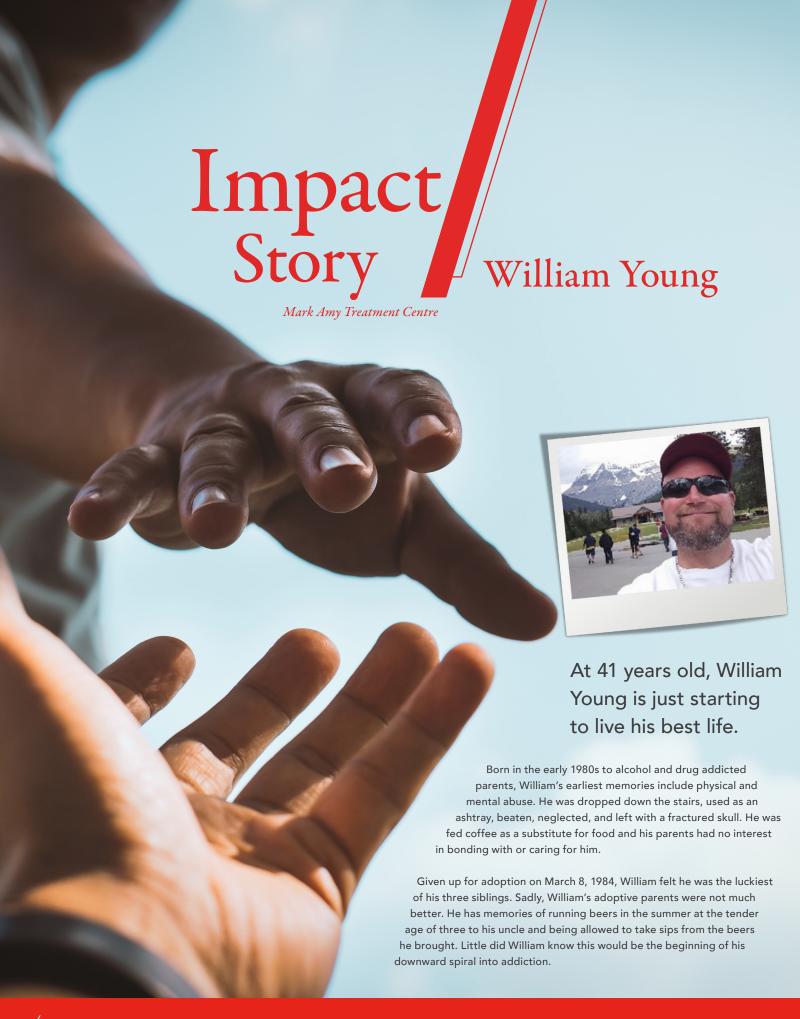
MISSION

Empower everyone to improve lives and build strong communities

VALUES

- Energize and inspire volunteerism
- Endorse innovation, partnerships and collective action
- Provide non-partisan leadership
- Embrace diversity





Starting school, William could already feel the weight of a troubled life. One day his teacher asked, "What do you want to be when you grow up?" He could not envision a happy future for himself and felt swallowed up in the serious troubles he was already facing. But William knew one thing for certain – he wanted to help people who struggled just like him.

From an early age, the odds were stacked against him and his chances of survival were low.

When William was only 13, he was going full throttle towards a life of crime, and he had his first encounter with law enforcement. Throughout his school years he was tormented by bullies and was constantly getting into fights. His home life was also destructive. He faced mental and physical abuse with long periods of time isolated in his room. In grade 10, he discovered new addictions, smoking his first joint, and he soon dropped out of school.

One of the most hurtful moments of his life came when William turned 18 and he asked his mother to extend his curfew. Her response was, "You are the government's problem now, you are no longer my responsibility. Do what you want." In following month, he was charged six times with violating the conditions of his probation and he quickly became known as the town drunk.

At 19 years old, William entered a 21-day treatment program to avoid jail time. As he was not successful in following the rules, he was eventually sent to jail. He was completely out of control. He had burned bridges, couldn't live at home, had embarrassed his family, and had no ambition. At this point he was just hoping to die. By court order, William soon found himself at a treatment centre in Renfrew, Ontario. He lasted only three months and promptly had a warrant issued for his arrest. It didn't take him long before he found himself embedded in the local drug culture. He tried cocaine mixed with alcohol, and at 22, he was back in a detox centre in Ottawa. Once again, a new culture and new drugs. He learned to package and sell cocaine and tried meth for the first time. In 2011, William moved to Fort McMurray where he continued the polysubstance abuse, all the while making new friends, burning new bridges, repeating the same old behaviors.

By now, William was 31 years old and for the first time in his life, he fell in love – a sweet little dog. This beloved pet showed him life could be wonderful. He decided to go back to detox, but after just one week William thought he had everything figured out and left the program. A few weeks later, he lost everything, including the dog. His life was spiralling out of control.

After this setback, William was determined to get clean and to beat his addictions. He enrolled in the detox program at the Mark Amy Treatment Centre where he stayed for just over five months. After completing the program, he was proud to receive supportive housing and while he was working full-time. Unfortunately it didn't take long for William to dive back into a cocaine addiction. He was now on death's doorstep.

On September 24, 2018, William awoke to a new sensation – he could feel the weight being lifted off of his shoulders as he heard a voice telling him, "You're done." He remembered that his life had a higher purpose. This was the first step. He was back to detox for a month and then off to Mark Amy Treatment Centre again. Even at this point, William wasn't ready to fully quit drinking, but he knew he had to take a chance, use a strong mindset and steadfast determination.

It was a kind gesture that changed the way he thought about life and the way he saw the future. A small act of kindness and compassion showed him someone truly cared. Now, William was sharply focused on his recovery.

After succeeding in the detox program at Mark Amy, he went back to school and graduated with a GED and immediately enrolled in the social work program at Keyano College. In 2023, William will graduate from college.

Now, with a full-time job where he gives back to the community, William is fulfilling his childhood dream of helping people who struggle with addictions. He has the privilege of helping others make positive changes in their lives.

Today, William does not take life for granted. He uses words like beautiful, blessed, opportunity, determination, mindfulness, love, and compassion to describe himself and his life. Despite all the struggles and devastating addictions, he has learned to love himself.

Proudly, William is over four years sober and drug-free and has rebuilt a relationship with his adoptive family. He has a roof over his head that he pays for himself, and he recently got his driver's licence with the hope of purchasing a vehicle soon.

William gives thanks and credit to United Way Fort McMurray and Wood Buffalo for funding detox treatment, and sincerely appreciates the staff members at Mark Amy Treatment Centre for giving him hope when he felt he had lost everything. He wishes to thank Brian Ross for opening a recovery house in Fort McMurray, and to all who broke and bent the rules to ensure he made it through a difficult recovery.

Along his journey, William experienced respect, compassion, understanding, and empathy. All the essential things he needed to get pointed in the right direction.

After surviving his addictions and setting himself on a path to "Pay it forward," William offers this advice: "Don't give up on others. I didn't figure out life until I was almost 37 and it took 11 treatment centre stays. With restless perseverance, always help others, so they can achieve their full potential. Today, my life commitment is to help my brothers and sisters be the best they can be, to never give up on them, to always love them, to not judge them, and to always stay committed to doing the best that I can for them."



Events















Agency Facts













THE HUB

- Provided 1,313 unique individuals social support programming.
- Facilitated 111 safe exchanges allowing children to go from one caregiver to another in stress-free, non-violent environment.
- Provided child development and caregiver education to 2,015 clients.
- Served 1,292 unique individuals through the Family Support and Early Learning departments.
- Supported Athabasca Tribal Council by providing culturally based children's activities.
- Hosted a Ukrainian refugee playtime.



- Recorded 1,002 site visits for information on MAC Calendar during 2022.
- Delivered 282 Christmas Support Packages to seniors in Fort McMurray, Fort McKay, Anzac, and Fort Chipewyan.
- Provided Arts in Action program to 76 seniors.
- Matched 88 artists and seniors through the Art of Conversation Celebration with Arts Council Wood Buffalo.





FORT MCMURRAY SEARCH AND RESCUE

- Participated in 9 search and rescue incidents over 618 hours of service.
- Provided members 50 training exercises over 468 hours.
- Delivered Adventure Smart presentations to 160 students.





PASTEW PLACE

- Supported 128 individuals in pre-treatment program.
- Transitioned 109 clients from pre-treatment program to residential treatment centre.
- Provided 607 clients access to the detox centre in 2022.
- Delivered Day Treatment program to 408 clients.









NORTHREACH

- Regularly provides lifesaving pre-test appointments.
- Distributed 500 condoms/barriers, provided Naloxone kit training to 22 individuals, and welcomed over 200 individuals to our booth at the 2022 YMM Pride Festival.
- Partnered with Athabasca Tribal Council to provide 82 individuals with the Opioid Awareness Program.
- Collaborating with the Centre of Hope to facilitate our move to a new location and take advantage of our shared service delivery, enabling us to increase our reach to at risk populations.







CENTRE OF HOPE

- Served 204 individuals through the Outreach Program through 526 interactions.
- Completed 85 tax returns for 52 unique clients.
- Hosted 10th annual Hope in the Dark event, raising awareness of those without a place to sleep at night.







WOOD BUFFALO WELLNESS SOCIETY

- Served 2,120 clients in 2022.
- Provided land culture camps with 38 adults attending.
- Assisted 123 clients to obtain affordable housing.
- Supported 24 clients in Housing First Program in maintaining housing stability.





JUSTIN SLADE YOUTH FOUNDATION

- Welcomed 396 youth to the Dugout, a safe and inclusive environment to congregate.
- Provided 918 unique clients with United Way funded programming.
- Coordinated a variety of field trips and events for 303 youth, providing opportunity to experience social and recreational events.
- A total of 2,684 participants in all JSYF activities. United Way funded programs have hosted 918 unique individuals.









THE SALVATION ARMY

- Operated 5 programs running 24 hours a day, 365 days a year.
- \bullet Provided 18,253 bag lunches to individuals experiencing food scarcity.
- Welcomed 1,001 adults and 335 children seeking assistance.







SAFE COMMUNITY WOOD BUFFALO

- Inspected 132 car seats and installations.
- Gave 12 car seats and 4 booster seats to families in need.
- Trained 10 new certified passenger seat technicians through RCMP training program.
- Presented bike safety lessons to 2,709 students.





VARIETY THE CHILDREN'S CHARITY

 Offered Just Like You programs to 727 students (aged 4-14) and 33 teachers in partnership with St. Martha School and St. Gabriel School.









WOOD'S HOMES

- Transitioned 37 youth back into family homes.
- Served 47 youth in our programs.







SUPPORT THROUGH HOUSING TEAM

- Provided wrap around support to alleviate barriers to housing to 40 clients.
- Transitioned 4 Centennial House clients into the community, secured housing for 5 outreach clients, and had 1,518 client interactions.



LOCAL HERO FOUNDATION

- Provided 21 instances of stand-by medical services in rural Wood Buffalo locations.
- Participated in search and rescue operation for 7 missing canoeists in remote area of region.
- Flew 86 missions at no charge for patients, including several lifesaving missions.







MULTICULTURAL ASSOCIATION

- Provided 109 students with language, writing, and reading education.
- Increased student capacity by 33% from 2021.
- Hosted 261 teachers and students in cultural awareness workshops and antiracism discussions.
- Welcomed 48 volunteers and 1,000+ participants and vendors at the Canadian Multiculturalism Day.

- Completed over 200 translations and 50 interpretation bookings.
- Provided 17 languages interpretation and/or translation to overcome language barriers.
- Provided notary services to 69 newcomers and/or immigrants with 260 documents. Most of the clinic clients have been Canadian Citizens (51%), Permanent Residents (48%), Client of other immigrant status (1%).









AUTISM SOCIETY

- Provided 3,628 hours of respite care to Wood Buffalo families.
- \bullet Participated in the Santa run with 60 individuals/client families.
- Volunteered for three Fort McMurray Oil Giants' baseball games, raising \$1,660 for United Way selling 50/50 tickets.













NISTAWOYOU ASSOCIATION FRIENDSHIP CENTRE

- Delivered 2,200 meals to 300 elders' homes in urban and rural Wood Buffalo.
- Welcomed 4,514 people to participate, learn, engage, and be supported through cultural based programs.
- Welcomed 1,000+ people to NAFC's National Indigenous Peoples Day event.
- Facilitated Indigenous programming for 2,087 youth focusing on land based learning, and other cultural traditional ways of living.
- Provided programs, services and supports to urban and rural community members, including 1,530 youth, 1,209 adults and 495 Elders/seniors.





LEGACY COUNSELLING CENTRE

- Fielded 4,344 individual inquiries.
- Offered service 1,036 active clients, 376 new clients with 31 reopened files.
- Offered 2,788 sessions; 1,811 sessions for adults and couples and 977 sessions for children and youth.











WAYPOINTS

- Provided 1,244 hours of counselling and support to survivors of sexual violence over a 6 month period.
- Supported 52 child survivors of sexual abuse.
- Facilitated 161 domestic and sexual violence presentations to community.





SOME OTHER SOLUTIONS

- Facilitated 133 one-to-one mentoring sessions for 39 youth.
- Delivered programs and services to 900 clients.
- Provided 266 youth mentoring sessions for 67 participants.
- Presented 16 sessions to 420 youth.
- Reached 63 youth through the Community Helpers program.
- Delivered Heart of the Matter Program to 31 youth.







GOLDEN YEARS SOCIETY

- \bullet Delivered 4,500 nutritious meals to 736 seniors.
- Completed 200 tax returns at no cost for local seniors.
- Collaborated with Nistawayou Friendship Centre and St. Aidan's Society for events, consistently welcoming an average of 30 participants.
- Hosted games (cards, crib), luncheons, and coffee time with the number of attendees ranging from 25–118.





THE CHILDREN'S CENTRE

- 53 healthy babies born to moms attending programs.
- Provided services to 245 families.
- Enrolled 39 children in morning and afternoon programming.
- Transported 29 children to and from school.
- Provided food to 150 Fort McMurray participants and 40 Conklin/Janvier participants.
- Gave 214 gift cards to local parents to help with diaper, formula, and food costs.





KIDSPORT WOOD BUFFALO

- Worked with 20 local organizations supporting youth activities.
- Funded 128 youth to play a sport of their choice while learning teamwork, building friendships and goal setting.
- Provided \$600 to 335 youth to help pay for the registration fees of sports programs.
- Funded 260 Indigenous youth and 10 immigrant youth through the Athlete Funding Program.





CMHA

- Provided Back Home Again Movie showings (approximately 250 individuals per showing) in collaboration with Canadian Red Cross, Alberta Division, and Fort McMurray Wood Buffalo.
- Hosted Pride Festival with 150-200 participants in collaboration with YMM Pride.
- Hosted Fort McMurray Elder Fair to over 50+ individuals in collaboration with the Fort McKay community.
- Provided Centennial House education to 13 individuals in collaboration with Support Through Housing.



Thank You Corporations

MILLENIUM (\$100,000+)

Canadian Natural Resources Ltd Suncor Energy Foundation Syncrude Canada

BENEFACTOR (\$25,000 - \$ 49,999)

RBC Foundation

Wascana Energy 2001 Ltd. (subsidiary of CNOOC Petroleum North America ULC)



PLATINUM (\$10,000 – \$24,999)

Bank of Montreal
Building Trades of Alberta
Enbridge Pipeline
Imperial Oil Foundation
Scotiabank
TD Bank Financial Group

SILVER (\$2,500 – \$4,999)

Aluma Safway
Birch Mountain Enterprises LP (BME)
CEDA Group of Companies
CIBC
Finning (Canada)
GN2 Engineering Ltd.
Melanie Galea RE/MAX Fort McMurray

BRONZE (\$1,200 – \$2,499)

NOHA Group Pinkney Wealth Management Sam's Auto Repair Servus Credit Union Wolfe Infrastructure Systems

GIFT IN KIND

Cookie Creative Handcrafted Wood Buffalo Harvard Media Midlite Construction Ltd. Printing Unlimited



365 SMALL BUSINESS CIRCLE

Akron Engineering Consultant's Group
Balsom Communications
Boston Pizza
C & B Maintenance
Edwards Land Survery
Fort McMurray Copiers
Life and Portraits
NOHA Group

Popeye's Supplements
Sam's Auto Repair
Sold By Melanie –
Melanie Galea RE/MAX Fort McMurray
Superior Propane
The Alley YMM
Twedy's Nail and Spa
Northern Plumbing & Heating





RED MENU

Boston Pizza Earl's M & M Meats The Alley YMM

SPARKLE IN RED

Gym Nation Layers Wellness & Spa Optimal Health YMM

Thank You Employees

THANKS A MILLION (\$1,000,000+)

Syncrude Canada

MILLENIUM (\$100,000+)

Suncor Energy

Canadian Natural Resources Ltd.

HERITAGE (\$50,000 - \$99,999)

Finning (Canada)

BENEFACTOR (\$25,000 - \$49,999)

Finning (Canada)

PLATINUM (\$10,000 - \$24,999)

Enbridge Pipeline

Fort McMurray Catholic Board

of Education

Imperial Oil Ltd.

RE/MAX Fort McMurray

GOLD (\$5,000 - \$9,999)

CEDA Group of Companies

Centre of Hope

NorthStar Ford

Salvation Army Community Service

Centre

St. Aidan's Society

Waypoints

SILVER (\$,2500 - \$4,999)

Aluma Safway

Bank of Montreal

Boston Pizza

Fort McMurray Public Schools

Norcan Electric

Scotiabank

Servus Credit Union

Wood Buffalo Wellness Society

BRONZE (\$1,200 - \$2,499)

A.A. Indar Professional Corporation

Autism Society of RMWB

Cummins

Government of Alberta

Heritage Park Society

RBC Financial

Some Other Solutions

Spartan Controls Ltd.

SUEZ's Water Technologies & Solutions

Support Through Housing Team

TD Bank Financial Group

The Children's Centre NP Society of Fort

McMurray

Thank You Individuals

Our volunteers and donors are pivotal in enabling United Way to address the social needs of Fort McMurray and Wood Buffalo. Their passionate involvement creates positive, lasting change in our community.

PLATINUM (\$10,000-\$24,999)

Jurak, Peter Kachur, Patrick Mackenzie, Ken

GOLD (\$5,000-\$9,999)

Darroch, Roslyn Faber, Elizabeth Macedo, Yun Yun Pond, Bradley Reimer, Jason

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Maryellen Fenech

Director of Administration

Pavlina Vaverka

Finance Coordinator

Sophia Joyce Piosca

Redpoll Centre Administrator

Britany MacDonald

Resource Development Manager

Tammy McGlennon

Campaign and Events Coordinator

Mandy-Lee MacWilliams

Community Investment Manager

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Treasurer's Report

United Way Fort McMurray and Wood Buffalo (UWFMWB) began 2022 knowing there would be challenges. While COVID-19 restrictions were lifted, the shift in the economy and the community held some challenges.

For the year ended December 31, 2022, UWFMWB shows a decrease in total revenue of \$603,860. This decrease resulted in a deficit of \$317,138 before unrealized loss on investments. The board approved to recognize the unused fire recovery money (\$321,383) in 2022. These funds will go directly into community investment. The board and staff will continue to look to diversify revenue opportunities.

For the year ended December 31, 2022, total expense were \$4,468,258, a decrease of \$195,111 (4.1%) over the prior year. The decline in expenditures over the prior year is primarily due to the Collaboration Project being completed as well as reduced campaign and Redpoll Centre expenses.

While we continue to work and move through these difficult times, our board, staff and volunteers continue to monitor trends, and adapt and develop strategies to diversify revenue sources. Developing sustainable solutions to meet the needs of our community is our priority. UWFMWB has liquid net asset reserves of \$10,177,854, excluding investments in capital assets. When adjusted for the 2023-24 Community Agency funding commitment of \$3,104,573, reserves become \$7,073,281.

The UWFMWB Board of Directors and staff continue to develop strategies to improve the overall financial health of our organization by ensuring:

- Adequate cash reserves are on hand and appropriate investment strategies are employed,
- A disciplined approach to fund management including strong oversight of operations expenses and effective administration of agency funding,

- Effective internal controls exist,
- New funding opportunities are pursued to ensure sustainable campaign contributions,
- Continuous improvement in financial and investment reporting.

On behalf of the Board of Directors, I confirm that the financial statements continue to provide evidence of fiscal responsibility, strength and discipline exercised by UWFMWB. This focus, along with stewardship, provides a strong foundation for UWFMWB to successfully meet community needs, future economic challenges and demonstrate maximum benefit of donor contributions.

I wish to thank all the remarkable individuals who are the driving force of the UWFMWB organization, agencies, partner organizations, volunteers and generous donors who help build a stronger community. It has been a privilege to serve as your Treasurer.

Sincerely,



IJ Uche-Ezeala Treasurer United Way Fort McMurray and Wood Buffalo

CONDENSED STATEMENT OF FINANCIAL POSITION

YEAR ENDED DECEMBER 31, 2022	2022	2021
ASSETS		
Current assets Capital assets	\$ 10,436,163 331,024	11,952,683 384,226
	\$ 10,767,187	12,336,909
LIABILITIES		
Current liabilities Long-term debt Unamortized deferred capital contributions	\$ 218,309 40,000 251	662,291 40,000 314
	\$ 258,560	702,605
NET ASSETS		
Invested in capital assets General contingency reserve Internally restricted net assets Tomorrow fund Capital fund	\$ 330,773 - 6,491,816 2,510,893 1,175,145	383,912 - 7,142,344 2,841,369 1,266,679
	\$ 10,508,627	11,634,304
	\$ 10,767,187	12,336,909

CONDENSED STATEMENT OF OPERATIONS

YEAR ENDED DECEMBER 31, 2022	2022	2021
REVENUE		
Support revenue Provisions for uncollectible pledges Other revenue	\$ 3,238,357 (94,872) 1,007,635	4,207,606 (97,869) 645,243
	\$ 4,151,120	4,754,980
EXPENSES		
General and administrative expenses Campaign expenses Community investment Redpoll expenses Fire recovery investments Collaboration project	\$ 517,644 3,577,922 372,681 11	592,703 3,483,773 386,074 79,085 121,734
	\$ 4,468,258	4,663,369
Excess (deficiency) of revenue over expenses before other item	(317,138)	91,611
OTHER ITEM		
Unrealized gain (loss) on investments	\$ (808,539)	373,690
Excess (deficiency) of revenue over expenses	\$ (1,125,677)	465,301

Please note: As of January 2006, all United Ways across Canada adopted the Transparency Accountability in Financial Reporting (TAFR) Policy. This policy is focused on supporting the Development of Standard statements between all United Ways in Canada. This is a condensed version of United Way Fort McMurray and Wood Buffalo's financial statements.

The complete documents can be obtained by contacting United Way Fort McMurray and Wood Buffalo or by visiting www.fmwbunitedway.com



Contact Us

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